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## Comments and Recommendations

## Operations School

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This School, as proposed, will provide coordinated control of the former Project Training and Specialized Training Divisions, plus direction of the OTR training This consolidation will centralize responsibility for advanced and specialized training and tutorial instruction concerning clandestine activities and operations and can assure uniformity in the presentation of doctrines and techniques.

2. The internal organization of the School falls into three natural groups, corresponding to the three major phases of its operation. e.g., covert tutorial type training,

3. Because of the size of the faculty in each element, and the dispersed locations of the training, the proposed T/O for this School provides a Chief and Deputy Chief for the School and an Assistant Chief for each of the three branches. The T/O also provides slots for the utilization of military personnel as instructors. Because of the specialized nature of the training, certain abilities may not be available in civilian instructors. Certain positions are specified as military slots because they can not be filled by civilians.

4.

The T/O distribution in this School is based on the calculated requirements of the courses and activities which are assigned or are in the process of activation. They are believed to be realistic. The rate of turnover in the instructor personnel of this School will remain abnormally high. Instructors are drawn from the operating components of the Agency on a rotation or loan basis according to their individual specialties and return to their parent organization upon completion of their tour in OTR. In addition, it is necessary to have a limited number of positions to permit the placement of such operating available, particularly in specialists as they become available.

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